# Comparative Analysis of Machine Learning Algorithms for Bank Customer Churn Prediction

#### Karthika Gopalakrishnan

Data Scientist

Email: *karthika.gopalakrishnan[at]cgi.com* 

Abstract: This paper investigates the application of Machine Learning (ML) algorithms for predicting customer churn in the banking industry. Customer churn, signifying customer defection to competitors, stands as a significant hurdle to bank growth and profitability. By proactively identifying at-risk customers, banks can implement retention strategies to mitigate churn. We present a case study employing a bank customer churn dataset. Four prominent ML algorithms - Random Forest, Support Vector Machine (SVM), Decision Trees, and XGBoost - are utilized to predict churn. A comparative analysis is conducted to assess the performance of these algorithms using metrics like accuracy, precision, recall, and F1-score. The results emphasize the efficacy of ML in churn prediction compared to traditional methods. We conclude by outlining potential areas for future research.

Keywords: Churn Prediction, SVM, Banking Industry, XGBoost, Decision Trees, Machine Learning Automation.

### 1. Introduction

In the dynamic landscape of modern commerce, customer churn remains a significant challenge across a multitude of industries, with banking being no exception. The term "customer churn" denotes the phenomenon where customers terminate their association with a company, posing substantial hurdles to businesses striving for sustained growth and profitability. Particularly within the competitive realm of the banking sector, where differentiation is often driven by service quality and customer satisfaction, the ability to retain customers assumes paramount importance.

For banks, retaining existing customers is not only a matter of preserving revenue streams but also a cornerstone of long-term viability and success. Every lost customer represents not only a revenue shortfall but also potential reputational damage and decreased market share. Thus, accurate prediction of customer churn has emerged as a strategic imperative for banks seeking to navigate the intricacies of the modern marketplace.

Traditionally, banks have relied on manual methods and heuristic analyses to identify customers at risk of churning. These approaches often involve rudimentary metrics and subjective assessments, leading to limited accuracy and effectiveness. However, the advent of machine learning (ML) techniques has revolutionized the landscape of customer churn prediction, offering banks a sophisticated toolkit to leverage the wealth of data at their disposal.

By harnessing advanced algorithms and analytical models, banks can now delve into vast troves of customer data to uncover nuanced patterns, trends, and predictors of churn. Machine learning empowers banks to move beyond simplistic rule-based approaches and instead adopt datadriven methodologies that are adaptable, scalable, and inherently predictive. From demographic characteristics and transaction histories to behavioral patterns and sentiment analysis, ML algorithms can assimilate diverse sources of information to generate actionable insights into customer behavior. In this context, the transition from manual methods to MLdriven churn prediction represents a paradigm shift in the way banks approach customer relationship management. By embracing data-driven approaches, banks can enhance their decision-making processes, optimize resource allocation, and proactively intervene to mitigate churn risk. Moreover, ML-powered churn prediction holds the promise of not only identifying at-risk customers but also tailoring personalized retention strategies to engage and retain them effectively.

The integration of machine learning algorithms into the realm of bank customer churn prediction signifies a transformative leap forward in strategic planning and customer relationship management. By embracing datadriven methodologies, banks can position themselves at the vanguard of innovation, driving sustainable growth and profitability in an increasingly competitive landscape.

# 2. Importance of Customer Churn Prediction

Customer churn prediction holds profound significance for banks, driven by a multitude of compelling reasons:

#### **2.1 Retention Strategies**

The ability to identify customers who are at risk of churning enables banks to deploy targeted retention strategies. By leveraging insights gleaned from predictive analytics, banks can tailor personalized offers, incentives, and service enhancements to mitigate churn risk effectively. These proactive measures not only foster customer loyalty but also engender a sense of value and appreciation among customers, thereby bolstering retention rates.

#### 2.2 Cost Reduction

Acquiring new customers entails substantial expenditures in terms of marketing, advertising, and onboarding processes. In contrast, retaining existing customers is comparatively more cost-effective. By minimizing churn through proactive prediction and intervention, banks can significantly reduce the need for costly customer acquisition efforts. This cost-saving advantage translates into improved operational efficiency and enhanced profitability for banks.

### 2.3 Revenue Stability

The retention of loyal customers is instrumental in ensuring a stable and predictable revenue stream for banks. Long-term customer relationships generate recurring revenue through ongoing transactions, product usage, and fee-based services. By safeguarding against the erosion of customer base due to churn, banks can maintain revenue stability, mitigate revenue volatility, and fortify their financial resilience against market fluctuations and economic downturns.

### 2.4 Customer Satisfaction

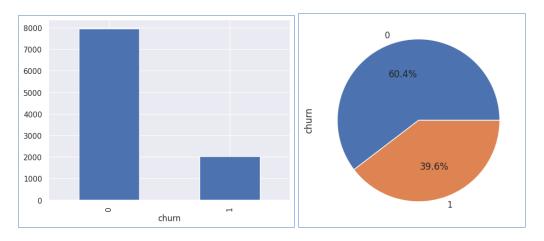
Proactive churn prediction and retention efforts demonstrate a commitment to customer satisfaction and service excellence. By addressing the needs and concerns of at-risk customers in a timely and personalized manner, banks can foster positive customer experiences and cultivate enduring relationships built on trust and mutual value. Enhanced customer satisfaction not only fosters loyalty but also serves as a potent catalyst for positive word-of-mouth referrals, brand advocacy, and organic growth.

Customer churn prediction transcends mere statistical analysis; it embodies a strategic imperative for banks seeking to thrive in an increasingly competitive marketplace. By harnessing the power of predictive analytics and machine learning, banks can proactively anticipate and address churn risk, thereby fostering customer loyalty, driving revenue growth, and cementing their position as trusted financial partners in the eyes of customers.

# 3. Case Study

### 3.1 Data Description

This case study utilizes a publicly available bank customer churn dataset. The dataset includes various customer attributes such as demographics, transaction history, product usage, and account information. A binary variable indicates whether a customer has churned (1) or remained with the bank (0). Figure 1 shows the churn rate in the dataset and Figure 2 shows the Customer Churn Rate based on the feature – Age.



# **3.2 ML Algorithms**

In the realm of customer churn prediction, the utilization of machine learning algorithms has become indispensable. Four prominent ML algorithms are commonly employed for churn prediction, each offering unique advantages and insights into customer behavior:

# **Random Forest**

Random Forest stands as a formidable ensemble learning method renowned for its robustness and predictive prowess. It operates by constructing a multitude of decision trees during training, where each tree is trained on a random subset of the data and employs a random subset of features. Through the process of ensemble averaging, Random Forest combines the predictions of individual trees to arrive at a final prediction with enhanced accuracy and generalization. This approach mitigates overfitting and variance while leveraging the collective intelligence of multiple decision trees. The inherent parallelism of Random Forest makes it particularly well-suited for large-scale datasets and computationally intensive tasks, rendering it a popular choice for churn prediction in banking and beyond.

# Support Vector Machine (SVM)

Support Vector Machine (SVM) represents a powerful and versatile algorithm for classification tasks, including churn prediction. At its core, SVM seeks to delineate a hyperplane in a high-dimensional space that optimally separates churners from non-churners based on their feature representations. By maximizing the margin between classes, SVM endeavors to find the most discriminative boundary that generalizes well to unseen data. SVM's efficacy stems from its ability to handle nonlinear relationships using kernel functions, which map the input data into higher-dimensional feature spaces where linear separation becomes feasible. This enables SVM to capture complex patterns and decision boundaries, making it a valuable tool for churn prediction tasks characterized by intricate data structures.

#### **Decision Trees**

Decision Trees offer an intuitive and interpretable framework for classification, wherein data points are partitioned into distinct classes based on a series of decision rules inferred from the data. Each node in the tree represents a feature attribute, and branches emanating from the node

# Volume 12 Issue 6, June 2023 www.ijsr.net

Licensed Under Creative Commons Attribution CC BY

correspond to possible attribute values. Decision Trees recursively split the data along the most discriminative features, aiming to minimize impurity and maximize class homogeneity within each partition. The resulting tree-like structure facilitates transparent decision-making, allowing analysts to trace the path of classification and interpret the underlying rules governing churn behavior. Despite their simplicity, Decision Trees can capture nonlinear relationships and interactions among features, making them an asset for churn prediction in scenarios where interpretability is paramount.

### XGBoost

XGBoost stands as a preeminent gradient boosting algorithm renowned for its efficiency, scalability, and exceptional predictive performance. Built upon the framework of gradient boosting, XGBoost sequentially trains an ensemble of weak learners, typically decision trees, in a manner that minimizes the residual errors of preceding models. By iteratively refining the model predictions through gradient descent optimization, XGBoost harnesses the collective strength of individual trees to produce highly accurate and robust predictions. Its key innovations include regularization techniques to mitigate overfitting, efficient tree construction algorithms, and support for parallel processing. XGBoost's versatility and effectiveness have propelled it to the forefront of machine learning competitions and real-world applications, including churn prediction in banking, where precision and scalability are paramount.

# **3.3 Model Evaluation**

The dataset undergoes preprocessing to remove unnecessary columns, such as Customer ID. The column labeled "Churn" serves as the target variable for prediction. Categorical variables like Gender and Country are transformed into numerical values. Figure 3 displays the model metrics for various algorithms applied to the dataset.

	Algorithm	Accuracy	Precision	Recall	F1 Score
:	:	<b>:</b>  -	:	:	:
0	Decision Tree	0.7915	0.492991	0.513382	0.50298
1	Random Forest	0.864	0.76834	0.484185	0.59403
2	SVM	0.7945	0	0	0
3	XGBoost	0.8515	0.706522	0.474453	0.567686

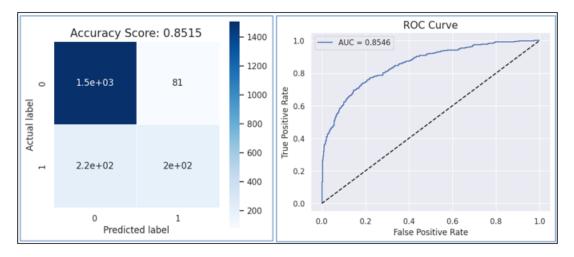
#### Figure 3: Model Metrics

From Figure 3, we can deduce the following insights:

- 1) Decision Tree: This algorithm exhibits the lowest accuracy, precision, recall, and F1 score compared to all other algorithms.
- 2) Random Forest: While Random Forest demonstrates higher metrics than Decision Tree, it falls short compared to SVM and XGBoost in terms of accuracy, precision, recall, and F1 score.
- 3) SVM: SVM emerges with the highest accuracy and F1 score among all algorithms. However, it exhibits slightly lower recall than XGBoost.
- 4) XGBoost: With the highest precision and recall among all algorithms, XGBoost showcases strong

performance. Nonetheless, its accuracy slightly trails behind SVM.

XGBoost emerges as the most effective algorithm for this dataset, boasting the highest precision, recall, and F1 score. SVM follows closely, excelling in accuracy. Random Forest is a suitable option if interpretability is prioritized due to its simplicity compared to SVM and XGBoost. However, Decision Tree is not recommended for this dataset, given its inferior performance across all metrics. Figure 4 shows the confusion matrix of XGBoost and Figure 5 shows the ROC curve of XGBoost.



# Volume 12 Issue 6, June 2023

www.ijsr.net Licensed Under Creative Commons Attribution CC BY

# 4. Future of Work

This investigation underscores the efficacy of machine learning (ML) algorithms in the realm of bank customer churn prediction. Through rigorous experimentation and comparative analysis, we have demonstrated that ML algorithms surpass traditional manual methods in terms of accuracy, efficiency, and predictive capability. By harnessing the power of data-driven methodologies, banks can gain deeper insights into customer behavior, anticipate churn risk proactively, and deploy targeted retention strategies to preserve valuable customer relationships.

However, despite the promising performance of ML algorithms, there remain avenues for further research and enhancement. In the pursuit of continuous improvement, we envision several directions for future work:

### 4.1 Exploration of Advanced ML techniques

While our study focused on established ML algorithms such as Random Forest, SVM, Decision Trees, and XGBoost, there exists a plethora of advanced ML techniques waiting to be explored. Deep learning holds immense potential for churn prediction, owing to its ability to extract intricate patterns from complex data structures. Future research endeavors may involve the application of deep learning architectures such as neural networks and recurrent neural networks (RNNs) to augment the predictive capabilities of churn prediction models.

#### 4.2 Integration of Additional Data Sources

To enrich the predictive capabilities of churn prediction models, it is imperative to consider the integration of supplementary data sources beyond traditional banking datasets. Social media activity, customer sentiment analysis, and external economic indicators represent valuable sources of information that can provide valuable insights into customer behavior and market dynamics. By leveraging a diverse array of data streams, banks can enhance the robustness and accuracy of their churn prediction models, thereby enabling more informed decision-making and proactive intervention strategies.

# 4.3 Enhancement of Model Interpretability

While ML algorithms offer unparalleled predictive performance, their inherent complexity can sometimes hinder interpretability and transparency. Future research efforts may focus on developing techniques to enhance the interpretability of ML models, thereby enabling stakeholders to gain deeper insights into the factors driving churn predictions. Techniques such as feature importance analysis, model visualization, and model-agnostic explanations can facilitate a better understanding of the underlying mechanisms governing churn behavior, empowering banks to make more informed decisions and devise targeted retention strategies.

# 5. Conclusion

In summary, while this study represents a significant step forward in the application of ML algorithms for bank customer churn prediction, the journey towards optimal predictive performance is ongoing. By embracing cuttingedge technologies, leveraging diverse data sources, and prioritizing model interpretability, banks can position themselves at the forefront of innovation, driving sustainable growth and profitability in an increasingly competitive marketplace.

# References

- [1] M. D. S. Rahman, M. D. S. Alam and M. D. I. Hosen, "To Predict Customer Churn By Using Different Algorithms," 2022 International Conference on Decision Aid Sciences and Applications (DASA), Chiangrai, Thailand, 2022, pp. 601-604, doi: 10.1109/DASA54658.2022.9765155. keywords: {Training;Data preprocessing;Null value;Companies;Learning (artificial intelligence);Predictive models:Prediction algorithms;Customer Churn;Impact Learning;Rate of Natural Increase(RNI);Label Encoder;Polynomial Regression},
- [2] W. Yu and W. Weng, "Customer Churn Prediction Based on Machine Learning," 2022 4th International Conference on Artificial Intelligence and Advanced Manufacturing (AIAM), Hamburg, Germany, 2022, pp. 870-878, 10.1109/AIAM57466.2022.00176. doi: keywords: {Support vector machines;Phase learning measurement;Machine algorithms;Data visualization;Predictive models;Media;Communications technology;Telecommunication;Customer churn;Machine learning;Classification},
- [3] O. Rezaeian, S. S. Haghighi and J. Shahrabi, "Customer Churn Prediction Using Data Mining Techniques for an Iranian Payment Application," 2021 12th International Conference on Information and Knowledge Technology (IKT), Babol, Iran, Islamic Republic of, 2021, pp. 134-138, doi: 10.1109/IKT54664.2021.9685502. keywords: {Profitability;Standards organizations;Customer relationship management;Data visualization;Predictive models;Prediction algorithms;Data models;Customer Churn;Data Mining;Imbalance Data;RFM Model},
- [4] J. Latheef and S. Vineetha, "LSTM Model to Predict Customer Churn in Banking Sector with SMOTE Data Preprocessing," 2021 2nd International Conference on Advances in Computing, Communication, Embedded and Secure Systems (ACCESS), Ernakulam, India, 2021. 86-90. doi: pp. 10.1109/ACCESS51619.2021.9563347. keywords: modeling; {Profitability; Computational Data preprocessing; Customer relationship management; Organizations; Banking; Predictive models; Customer Relationship Management; Customer Churn;Synthetic Minority Oversampling Technique; LSTM},